

Aadhar Housing Finance Limited

Investor Presentation H1 FY26



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PERFORMANCE SNAPSHOT



Aadhar Housing Finance H1 FY26 Key Highlights (YoY Change)





AUM

₹ 275,537 Mn +21%



Disbursements

₹ 40,890 Mn +16%



PAT

₹ 5,038 Mn +18%



ROA

4.2% -9bps



GNPA

1.4% +13bps



Spread

5.9% -1bps

Aadhar Housing Finance Key Highlights





HFC focused on low-income



INR276bn

Sept-25 AUM (100% Secured Retail Book)



INR 5.0 bn H1 FY26 PAT INR 69 bn Net worth



315k

Live accounts

Asset quality



GNPA (Sept-25)

c.60%

LTV1 (Sept -25)



c.55%

AUM to salaried customers (Sept-25)

housing segment in India, with a seasoned business model and Digital Distribution **Focus**



INR 41 bn

H1 FY26 Disbursements



Branches² (Sept-25)



States & UTs (Sept-25)

Liability profile



Rating Upgrade AA+ / Stable

CARE rating



44 Borrowings Relationships

Diversified



Positive ALM

Across all buckets (Sept-25)





FINANCIAL PERFORMANCE



Strong Growth in AUM and Disbursements



AUM – By Product (INR Mn): Growth of 21% in H1 FY26 on YoY



Disbursement – By Product (INR Mn): Growth of 16% in H1 FY26 on YoY



Q2 FY24

Q2 FY25

Q2 FY26

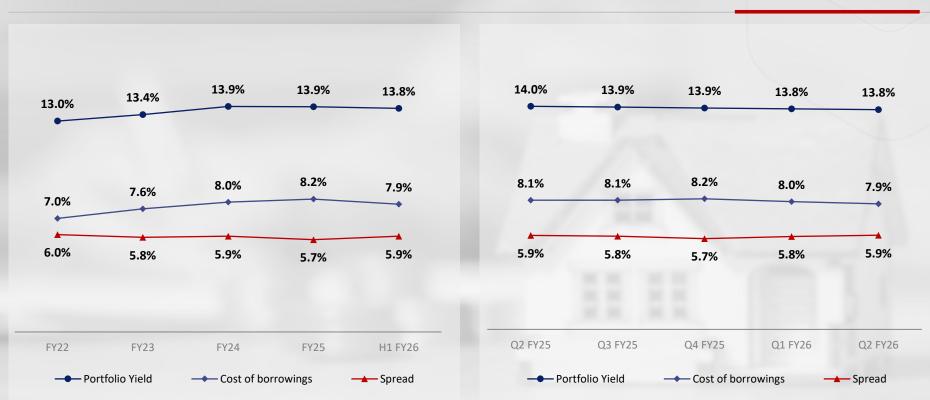
Retail Home Loans

Q2 FY23

Stable Yields and Spreads



Yields, Cost of Borrowings and Spreads (%)*



^{*} Portfolio Yield/Cost of borrowings as at period end.



Stable Asset Quality and Consistent Improvement in Efficiency



Asset Quality Metrics



GNPA to AUM

Cost to Income – Improved by 30bps in H1 FY26 on YoY basis



Investor Presentation

NNPA to AUM



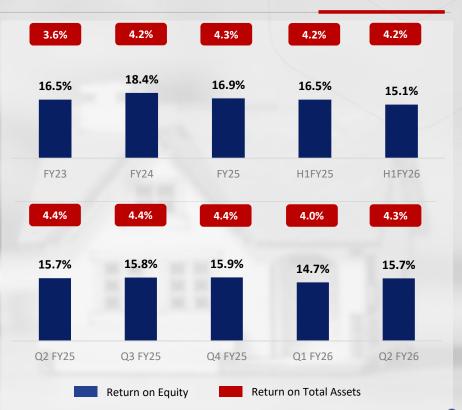
Strong Profitability and Returns



Profit after Tax Increased by 18% in H1 FY26 on YoY basis



Stable Return Ratios







COMPANY OVERVIEW

Introduction to Aadhar Housing Finance



HFC focused on low-income housing segment with ticket size less than INR1.5mn, with an AUM of INR276bn

100% secured retail loan book

Granular portfolio skewed towards Salaried customers;
Average ticket size of INR1.1mn

Pan-India presence with 611 branches covering 549 districts across 22 states and union territories; serving c.315k live accounts

44 lender relationships with a diversified borrowing base

Technology enabled business model across functions

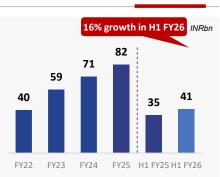
Highly profitable franchise delivering c.27% PAT CAGR¹ and 4.2% RoA

Experienced, cycle-tested and professional management team with strong corporate governance

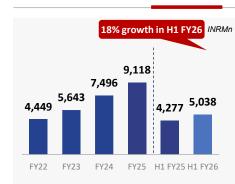
Strong AUM Growth



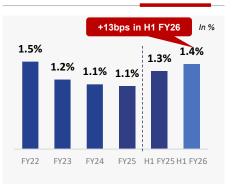
Disbursements Trend



Strong PAT



GNPA Trend





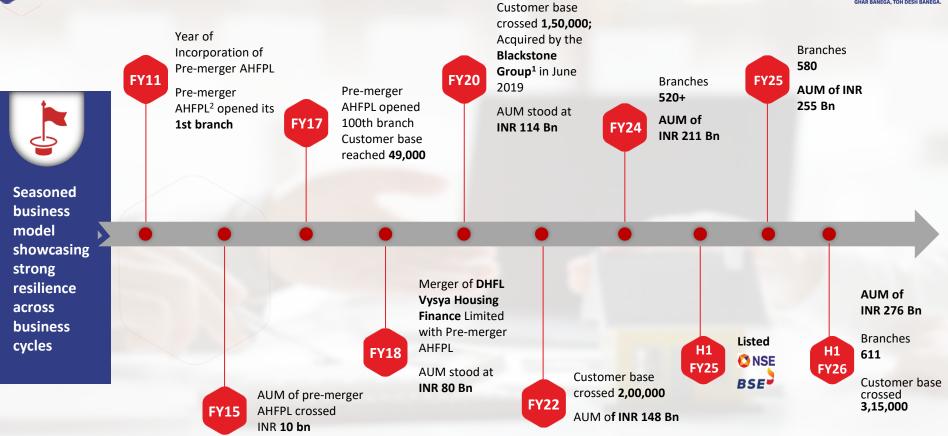
Aadhar Housing Finance - Value Proposition





Solution Key Milestones





Highly Experienced Board of Directors





Raj Vikash Verma,

Independent Director & Non- Executive Chairman

 $40\ years$ of work experience across Banking, Finance, Mortgage and Real Estate Sector, including Regulatory bodies

Previously worked with RBI, NHB, CERSAI, PFRDA, etc.



Previously associated with Price Water House Coopers as a Partner

Serves on the boards of EPL, Syngene International, etc.





Dr. Punita Kumar Sinha,

Independent Director

Founder of Pacific Paradigm Advisors

Serves on the boards of Tata Capital, Ventive Hospitality, etc.

Amit Dixit,

Non Executive (Nominee) Director

Serves as Senior MD, Head of Asia, Blackstone Advisors India Serves on the board of several Blackstone portfolio companies





Mukesh Mehta,

Non Executive (Nominee) Director

Serves as Senior MD, Blackstone Advisors India

Serves on the board of International Gemmological Institute, VFS Global, R Systems International, PGP Glass, TaskUs, AGS Health, etc.



Deo Shankar Tripathi

WTD¹ and Executive Vice Chairman

Previously acted as MD & CEO of the Company

Named in "101 Top Most Influential BFSI Leaders" by ET Now in 2020



Non Executive (Nominee) Director

Serves as MD, Blackstone Advisors India

Serves on the board of ASK Investment Managers, International Gemmological Institute, Fino Payments Bank, etc.



Rishi Anand.

Managing Director and CEO

27 years of work experience across a diverse spectrum of functions and businesses in the financial services space

Previously worked with Shelters, ICICI Bank, etc.









Rishi Anand, Managing Director and CEO

- 27 years of work experience across a diverse spectrum of functions and businesses in the financial services space
- Previously worked with Shelters, ICICI Bank, etc.



Rajesh Viswanathan, Chief Financial Officer

- Several years of experience in accounting, finance, strategy, planning, taxation, treasury, and investor relations
- Previously worked with Bajaj Finance, Bajaj Allianz Life Insurance, KPMG, etc.



Anmol Gupta, Chief Treasury Officer

- Several years of experience in financial operations, preparing budgets, financial reports
- Previously worked with BHW Birla Home Finance and CIMMYT-India



Nirav Shah, Chief Risk Officer

- Several years of experience in implementing risk management systems across business units & maintaining a strong integrated risk management
- Previously worked with Tata Capital Housing Finance, etc.



R. Anil Kumar Nair, Chief Operating Officer

- Master's in Business Administration from Sikkim Manipal University
- Previously worked with Onida, ICICI Bank and Aspire Home Finance Corporation¹



Haryyaksha Ghosh, Chief Data Officer

- Experienced in the sectors of data science and IT
- Previously worked with Infosys Technologies, Mindwave Solutions, Network 18 Media & Investments, etc.



Pratik Jariwala, Chief Compliance Officer

- Over 15 years of experience in governance, risk, and control across banking and financial services
- Previously associated with Kotak Mahindra Bank, IDFC First Bank, and CRISIL



Madhur Bhatnagar, Chief Recovery & Collections Officer

- Nearly 20 years of diverse experience in Sales, Credit, and Collection across various industries and products
- Previously worked with Magma Fincorp Ltd, Bajaj Auto Finance Ltd, Bharti Axa Life Insurance, Reliance Capital Ltd, and ICICI Bank Ltd.



Harshada Pathak, Company Secretary & Compliance Officer

- 18 years of experience working in compliance and secretarial departments
- Previously worked with Volkswagen Finance, Mahindra & Mahindra Financial Services and Essar Investments



Vinod Nair, Chief Human Resources Officer

- Associated with AHFL since 1st October 2024
- Seasoned HR leader with 25 plus years of experience, Prior to AHFL he was associated with Mahindra Finance, CMS Computers Limited and Datamatics Group



Sharad Jambukar, Chief Information Technology Officer

- Seasoned IT leader with 21+ years of experience driving technology strategy and transformation in the BFSI sector
- Previously held leadership roles at SBI Capital Markets (VP & Group Head - IT), L&T General Insurance (Head of IT), and worked with L&T Finance, ICICI Bank, and others

Note: 1. Now Motilal Oswal Home Finance Limited.



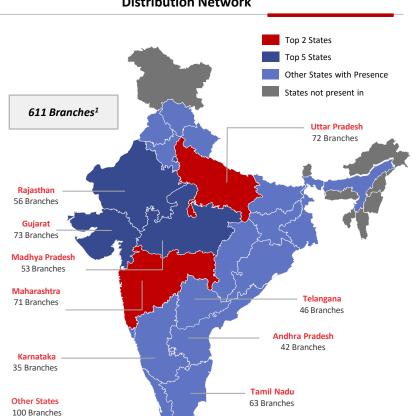


BUSINESS OVERVIEW

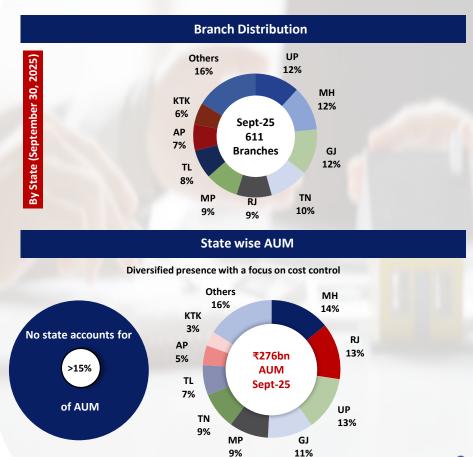


Pan-India Presence

Distribution Network







Note: UP = Uttar Pradesh, MP = Madhya Pradesh, MH = Maharashtra, TN = Tamil Nadu, GJ = Gujarat, RJ = Rajasthan, KTK = Karnataka, TL = Telangana, AP = Andhra Pradesh.

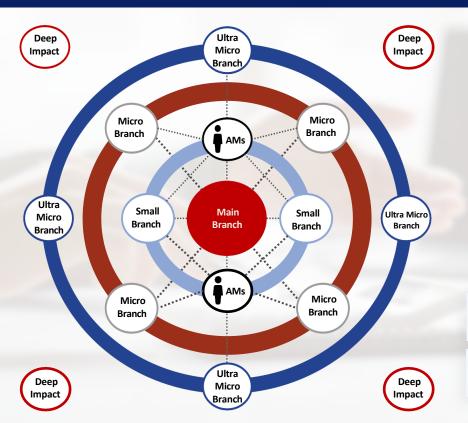
1. Branches including offices are 623.

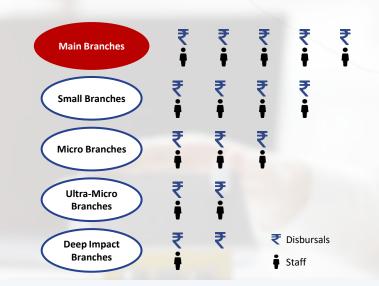


Distribution Strategy



Agile branch network with each location catered to by an appropriate branch size, helping keep Opex in control



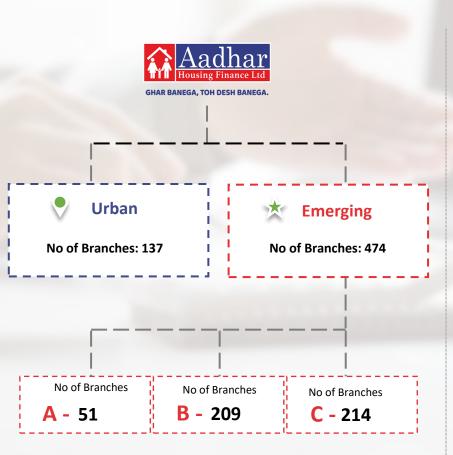


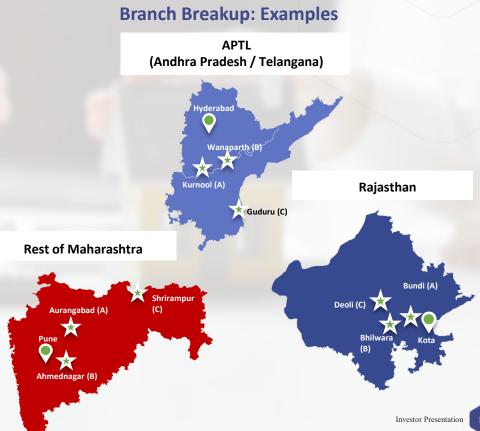
Aadhar Mitra's in non-allied industries (Vegetable vendors, Cement dealers, Saloon's etc.)

Deep Impact branches are being opened in remote locations with an aim to cater to the housing needs of customers in tier 4 and tier 5 towns in India

Distribution Strategy









Comprehensive Credit Assessment Process



Centralized processing at regions -Salaried Customers

Regional processing units to process applications for salaried customers

Ensures standardisation, cost optimization and better turn-around time



Credit Underwriting



Decentralized processing – other customers

Branch led processing through credit managers
On-ground verification of business and income
Analysis of expected cash flow of customer's business

Loan documentation, builder due diligence, title checks

Inhouse legal team and empaneled lawyers verify documents; ensure that the property is legally enforceable

Reports prepared by empanelled lawyers reviewed by in-house legal team



Legal Due Diligence Skilled In-house technical team has assisted in creating this Robust Credit Assessment Framework

Risk Containment Unit



File screening, field investigation, document verification

RCU screens every loan application and supporting document Suspicious documents sampled and verified at source

Activities

Site visits, technical evaluation of properties and the periodical review of construction projects



Technical Due Diligence



Assessment of property valuation

Done by in-house technical team of civil engineers

Multiple opinions sought in specific cases

Technical assessments through in-house engineers For properties above a certain threshold, additional valuation from independent third parties





Post-disbursement sampling

~5% of the properties mortgaged in each quarter are re-valued to review the variance in valuation

Cases of variance are examined for taking remedial actions



Diversified Funding Sources







Banks



Mutual Funds



DFI

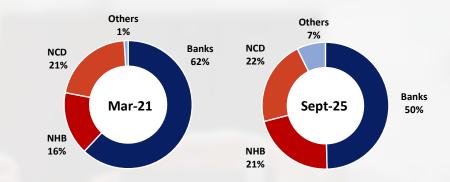






Increasing focus on diversifying borrowings

Continue to increase share of NHB refinancing and rely on long term sources of borrowings





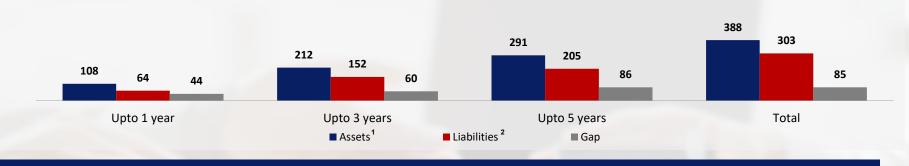
ALM Position





Asset Liability Management – INR bn (as on Sept-25)

75% of Gross AUM and 73% of borrowings have floating interest rates



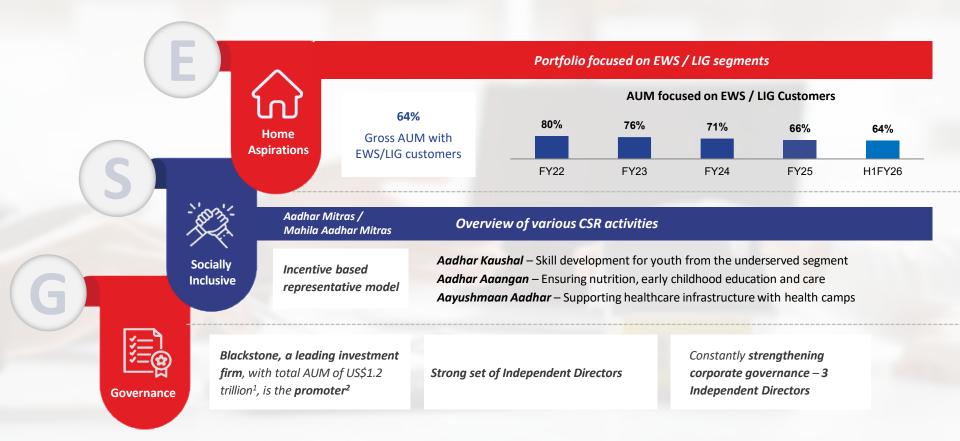
High-level of Ratings Across Tenures from Leading Rating Agencies





Social Objectives at the Core of the Business









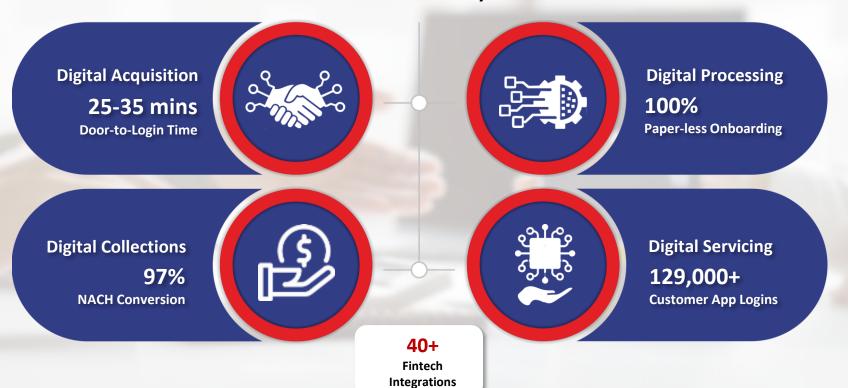
TECH CAPBILITIES





End-to-End

TCS-Enabled Core System





5

Agile Digital Infrastructure



Scalable Technology Platform Developed by TCS enabling smooth and agile Digital Processes

Lending and Securitization Platform

1 Digital Onboarding

- Digitizing loan life cycle management
- Capturing leads from multiple sources
- Customer onboarding
- Loan application processing

2 Loan Origination

 Enabling credit team to underwrite applications through rule-based deviations and workflows based on customer profile

3 Loan Servicing

- Disbursal and repayment schedule management
- NPA tracking
- Interfacing with agencies such as CIBIL, CERSAI, PMAY etc.

Collection Management

- Enabling real time solution to allocate accounts to agents
- Handles payments and
- collections from agents

Mobility Solutions

- Enables collection agents on field to capture customer payments electronically
- Developing a sales mobility app to assist field sales team in submitting customer leads

6 Customer Engagement

- Website and mobile application acting as convenient platforms for customers
- Offers loan account tracking, payments, service requests etc.
- Developing social media channels (like WhatsApp)

7 Finance & Accounting

- Enabling an enterprise wise integrated accounting solution
- Enabling capturing and generation of GST data to be filed in various GST returns

Analytics

- Monitoring of loan portfolios
- Servicing & performance management of pool investments on a continuous basis

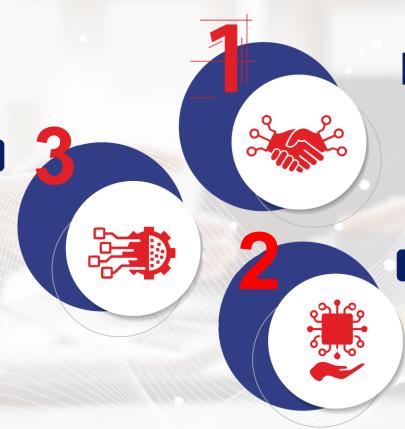


IT Platform augmented with Digital Capabilities



Digital Servicing

- ✓ Customer Service Mobile App
- ✓ Customer Self Service Web Portal
- ✓ Digital Welcome Kit
- ✓ Cloud Telephony enabled Call Center
- ✓ Digital Payment Collections
- ✓ Auto Email & SMS to customers



Digital Acquisitions

- ✓ Digitized Lead Generation Various Aggregator Sources
- Digital Customer Onboarding via Sales
 Mobility App
- Digital Onboarding of Channel Partners
- Geo-Tagging for effective route planning

Digital Processing

- ✓ Digital KYC Compliance
- ✓ Dedupe & Credit Bureau Integrations
- ✓ E-Validation of Income & Banking Docs
- ✓ Digital Property Search
- ✓ E-Signing & E-Stamping
- ✓ Payment Gateway for Online Fee Collection
- ✓ E-NACH Banking Processing
- ✓ Robotic Process Automations



IT Platform augmented with Digital Capabilities



DIGITAL ACQUISITION

Lead Generation



CSC



IPPB



Gram Haat



JK Cement



udChalo

Incentive Automation



Smart Winner

	DIGITAL PROCESSING		
:Karza	Karza	→ PAN, Aadhaar, EPFO Verifications	
LRIF	CRIF	→ Multi Bureau Verifications	
SIGHT Ail	iXsight	→ Dedupe Engine	
Novel Patterns Redefining fimits	Novel Pattern	→ Bank Aggregator & Analyzer	
■ 1teal.	Teal	→ Digital Property Search	
(CERSA)	CERSAI	→ CKYC, Asset Search	
()	SignDesk	→ e-Signing & e-Stamping	
Paytm	Paytm	→ Online Fee Payment Gateway	
 ▲ Razorpay	Razorpay	→ Online Fee Payment Gateway	
lotus pay	Lotuspay	→ e-NACH & m-NACH	
∧ Automation€dge	Automation Edge	→ RPA Automations	

DIGITAL SERVICING

Digital Welcome Kit



Anur Cloud



Cloud Telephony



Simple2Call

Digital Collections



BBPS

Communication



S

Т

0

Ν

Technology Architecture



D

Α



Prospects

Aadhar Website / Portal



Customers

Customer Service-Mobile App



Aadhar Mitra

Lead Generation



Channel Partner

Verification Portal



Vendors

Fintech Partner Systems



Sales Users

Sales On The Go- Mobile App

CRM



Collections Users

Collections -Mobile App



Call Centre Users

CRM Service

Middleware



Aadhar Neo Platform (SAAS)

Helpdesk

Dashboards

Compliance

Data Science

HRMS

Treasury

Support Systems

Aadhar Private Cloud – DC DR Infrastructure Services

0



Extensive Suite of Applications



Robust customer engagement and partner empowerment through mobility apps; Focus on consistently improving employee experience through virtual office

Sales Mobility App



Faster onboarding of customers

Customer Service



All-in-one customer app

Collections App



Live tracking of collections

Employee Super App



Integrated HR app for all employee services

Business Transformation through Data Science



Asset Quality & Risk Management

Strengthening risk analytics with cutting-edge AI/ML to elevate credit underwriting precision, mitigate emerging risks and optimize collections efficiency



Operational Efficiencies & Business Excellence

Increasing operational efficiencies by integrating business processes with data science like branch opening



AUM Retention & Amplifying Yields

Automating risk-based pricing for higher approval rates, emphasizing on AUM retention and yield amplification by mitigating outward BT through data-driven strategies





Credit Risk Underwriting

- Application scorecards for credit underwriting
- Automatic rejection of non-creditworthy loan applicants



Collections Analysis

- Predictive analytics to identify high risk customers
- Segmentation into customer cohorts as Red-Amber-Green ("RAG") to improve collections efficiencies



Branch Opening

- Transformational branch opening strategy driven by geo-spatial analytics
- GenAl integrations, RPA & BI Cockpits help in faster data processing, quicker decision making & shorter time to action



Risk Based Pricing

- Integrate credit risk underwriting scorecards with riskbased pricing to "right-price" risk
- Automation to eliminate human bias, lower TATs, improve underwriting efficiencies & approval rates



Customer Retention

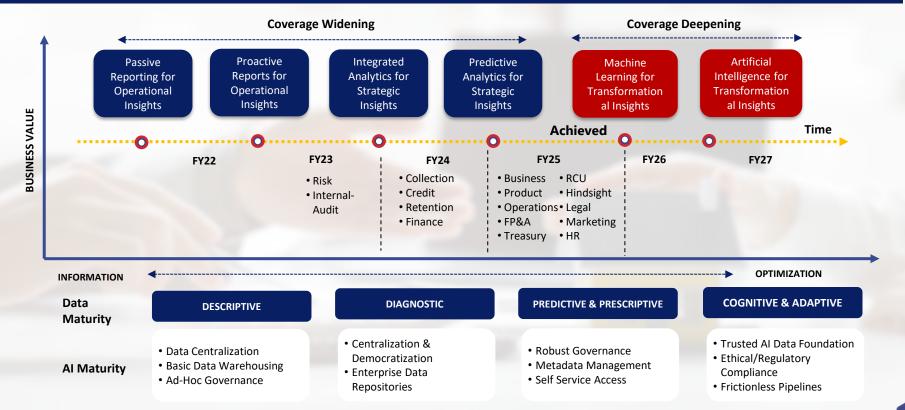
- Mitigate outward balance transfers while maintaining ROI premiums
- Integrate RAG segmentation to aid retention decisioning
- Identify refinancing opportunities to amplify yields



Data & Analytics Maturity: In Sync with Organizational Growth



The first 4 years (FY22-FY25) the focus was to widen the coverage across verticals through descriptive and diagnostic analytics. Going forward, the strategy shifts to deepening this coverage and advancing data science maturity with a focus on AI/ML tools







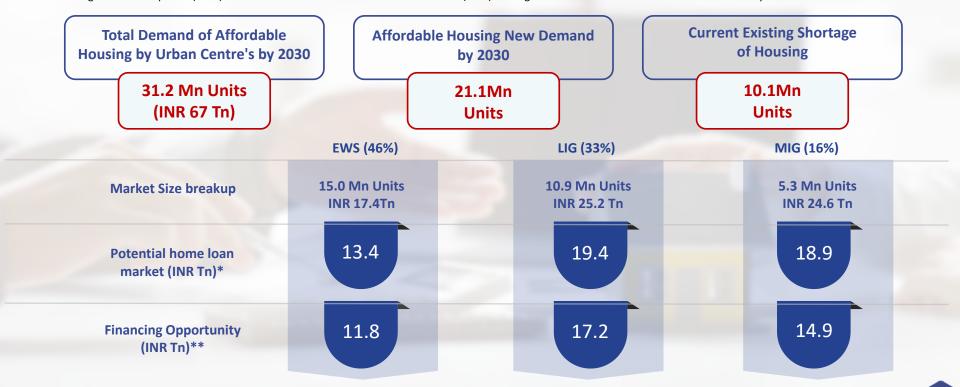
INDUSTRY OVERVIEW



Affordable Housing Finance Market in India: Opportunity Size



- Urban areas are projected to host 40% of India's population by 2030 from current 36% leading to a rise in Affordable housing in urban areas
- An expected shortage of affordable housing units is expected to be 32.3 Mn by 2030 which includes current shortage of 10.1Mn
- the potential financing opportunity for banks and Housing Finance Companies (HFCs) in the affordable housing segment is estimated to be INR 45tn, a 3.5x increase than the existing loan volume of INR 13Tn
- Housing Finance Companies (HFCs) constitute 53% and Scheduled Commercial Banks (SCBs) holding a share of 47% of the total loan market currently



Key Growth Enablers



Government Initiatives' Impact on Housing Finance

- Increased allotment for Housing Schemes: The Union Budget for 2024–2025 provided INR 30,170 Cr for the Pradhan Mantri Awas Yojana-Urban (PMAY-U), a 20.19% increase over the preceding year's amount. PMAY 2.0 targets 30 million houses by 2029 (10 million urban, 20 million rural)
- Interest Subsidies: As per PMAY 1.0 subsidy was 2.50 lac to 2.67 lac, As per PMAY 2.0 its 1.50 lac
- Tax Incentives: Continued tax benefits for homebuyers and developers, encouraging housing investments

Changing Dynamics

- Urbanization: Migration to cities drives demand for housing and tailored loan products. Moreover, development of 'Satellite cities' to decongest urban centers will increase demand for affordable housing units in these places
- Rising Disposable Incomes Higher disposable incomes boost affordability and demand for housing loans
- Demographic Shifts The rise of nuclear families increases the need for individual housing solutions

Market Penetration Opportunities

- Low Mortgage-to-GDP Ratio: At 12.34% (as of March 24), India has significant growth potential compared to developed markets
- This under-penetration presents a substantial opportunity for affordable housing finance companies to expand their services, particularly in rural and semi-urban areas where demand is high but access to financing is limited

Focus on Financial Inclusion

- There's a growing emphasis on reaching underserved populations with affordable financing options.
- Housing finance companies are increasingly targeting low-income segments, which are often overlooked by traditional lenders

Population growth in Potential satellite cities supporting Urban Centers (Mn)

City	Population in 2024	Population by 2034 (E)
Ahmedabad	8.9	11.3
Mumbai	21.7	27.3
Pune	7.3	9.3
Bengaluru	14.2	18.1
Chennai	12.3	15.4
Hyderabad	11.1	14.2
Kolkata	15.6	19.6
NCR	33.8	43.3

Central government budgetary allocation for PMAY (INR bn)







FINANCIAL INFORMATION



Consolidated Profit and Loss Statement



Particulars (INR Mn)	Q2 FY26	Q2 FY25	YoY	Q1 FY26	QoQ	H1 FY26	H1 FY25	YoY
Interest on loans	7,714.3	6,338.4		7,314.2		15,028.5	12,317.8	
Other Interest and Investment Income	320.4	351.4		334.8		655.2	718.4	
Non-Interest Income	517.1	526.4		539.4		1,056.5	992.2	
Net gain on DA	440.8	426.6		325.0		765.8	745.9	
Total Income	8,992.6	7,642.8	18%	8,513.4	6%	17,506.0	14,774.3	18%
Finance costs	3,416.2	2,851.8		3,319.4		6,735.6	5,621.9	
Net interest margin	5,576.4	4,791.0	16%	5,194.0	7%	10,770.4	9,152.4	18%
Operating Expenses	2,017.4	1,733.5		1,875.3		3,892.7	3,335.7	
Pre-Provision Operating Profit	3,559.0	3,057.5	16%	3,318.7	7%	6,877.7	5,816.7	18%
Credit Costs	131.6	133.2		267.2		398.8	320.0	
Profit Before Tax	3,427.4	2,924.3	17%	3,051.5	12%	6,478.9	5,496.7	18%
Tax Expenses	762.7	649.2		678.7		1,441.4	1,220.2	
Profit After Tax	2,664.7	2,275.1	17%	2,372.8	12%	5,037.5	4,276.5	18%
Total Comprehensive Income	2,653.3	2,275.1	17%	2,344.4	13%	4,997.7	4,276.5	17%
Earnings per equity share (Diluted)	6.0	5.2		5.4		11.4	9.9	



Tier II

Consolidated Balance Sheet



Particulars (INRmn)	September 30 th , 2025	March 31 st , 2025
Sources of Funds		
Share capital	4,331	4,314
Reserves and surplus	64,614	59,409
Borrowings	176,055	1,63,224
Trade payables & Other Liabilities	5,835	5,146
Derivative Financial Instruments	-	147
Total	2,50,835	2,32,240
Application of Funds		
Loan Assets	222,606	204,841
Investments and Cash & Cash Equivalent	22,757	22,366
Other Financial Assets and Trade Receivables	3,845	3,728
Non-Financial Assets	1,565	1,305
Derivative Financial Instruments	62	-
Total	2,50,835	2,32,240

0.5%

0.5%



ECL Provisions



Particulars (INR Mn)	Sept 30 th , 2025	March 31 st , 2025	Sept 30 th , 2024
Gross Stage 1	214,226	196,774	1,75,466
% portfolio in Stage 1	95.0%	94.9%	95.0%
ECL Provision Stage 1	646	594	559
ECL Provision % Stage 1	0.3%	0.3%	0.3%
Gross Stage 2	7,883	8,269	6,812
% portfolio in Stage 2	3.5%	4.0%	3.7%
ECL Provision Stage 2	1,040	1,068	807
ECL Provision % Stage 2	13.2%	12.9%	11.8%
Gross Stage 3 a (DPD <= 90)	18	16	24
% portfolio in Stage 3 a	0.0%	0.0%	0.0%
ECL Provision Stage 3 a	4	4	6
Gross Stage 3 b (DPD > 90)	3,305	2,213	2,476
% portfolio in Stage 3 b	1.47%	1.07%	1.34%
ECL Provision Stage 3 b	1,135	764	878
ECL Provision % Stage 3	34.3%	34.5%	35.4%
Gross Stage 1, 2 & 3	225,432	207,272	184,778
ECL Provision Stage 1, 2 & 3	2,825	2,430	2,250
Total ECL Provision %	1.3%	1.2%	1.2%





Terminology	Definition
ALM	Asset Liability Management
AM	Aadhar Mitra
ATS	Average Ticket Size
AUM	Assets Under Company's Management
CAGR	Compounded Annual Growth Rate
СРИ	Central Processing Unit
CRWAR	Capital to Risk Weighted Assets Ratio
DPD	Days Past Due
ESG	Environmental, Social and Governance
EWS	Economically Weaker Sections
RCU	Risk Containment Unit
GNPA	Gross Non Performing Assets
GST	Goods and Services Tax
HFC	Housing Finance Company
LAP	Loan Against Property
LIG	Low Income Group

Terminology	Definition
LIH	Low Income Housing
LTV	Loan to Value
NBFC	Non-Banking Financial Company
NCD	Non-Convertible Debenture
NHB	National Housing Bank
NNPA	Net Non Performing Assets
NPA	Non Performing Assets
PAT	Profit After Tax
PMAY	Pradhan Mantri Awas Yojana
PSL	Priority Sector Lending
QIB	Qualified Institutional Buyers
RERA	Real Estate (Regulation and Development) Act
RoA	Return on Asset
RoE	Return on Equity
TAT	Turnaround Time
TCS	Tata Consultancy Services Limited

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CIN: L66010KA1990PLC011409



THANK YOU

