

GHAR BANEGA, TOH DESH BANEGA.

Aadhar Housing Finance Limited

Investor Presentation | Q4 & FY25



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PERFORMANCE SNAPSHOT



Aadhar Housing Finance FY25 Key Highlights (YoY Change)





AUM

₹ 255,307 Mn +21%



Disbursements

₹ 81,921 Mn +16%



PAT

₹ 9,118 Mn +22%



ROA

4.3% +11bps



GNPA

1.05% -3bps



NIM

9.1% +18bps

Aadhar Housing Finance Key Highlights







INR255bn

March-25 AUM (100% Secured Retail Book)



INR 9.1 bn FY25 PAT

INR 64 bn Net worth



299k

Live accounts

Asset quality

Distribution



GNPA (Mar-25)



c.59%

LTV¹ (Mar -25)



c.56%

AUM to salaried customers (Mar-25)

housing segment
in India, with a
seasoned business
model and Digital
Focus

HFC focused on low-income



INR 82 bn

FY25 Disbursements



580

Branches² (Mar-25)



21

States & UTs (Mar-25)

Liability profile



AA / Stable

CARE/ICRA/India Rating Long Term Credit rating



43 Borrowings Relationships

Diversified



Positive ALM

Across all buckets (Mar-25)





FINANCIAL PERFORMANCE



Strong Growth in AUM and Disbursements





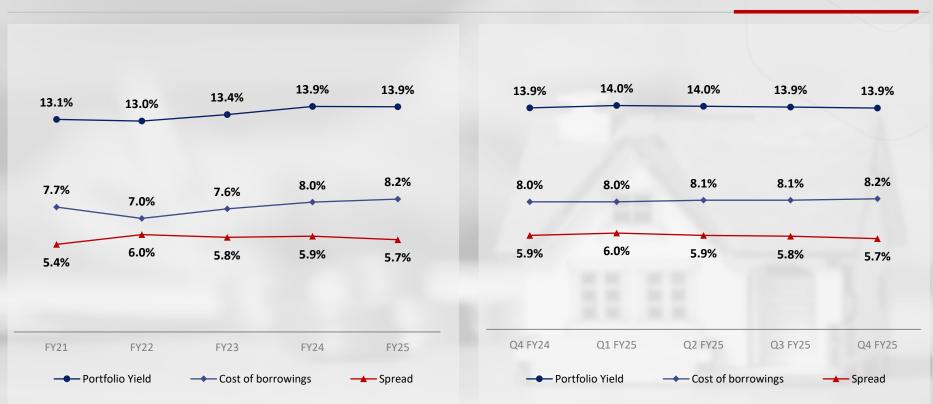
Disbursement – By Product (INR Mn): Growth of 16% in FY25 on YoY



Stable Yields and Spreads



Yields, Cost of Borrowings and Spreads (%)*



^{*} Portfolio Yield/Cost of borrowings as at period end.



Consistent Improvement in Asset Quality and Efficiency



Asset Quality Metrics – GNPA Improved by 3bps in FY25 on a YoY basis

Cost to Income - FY25 Improved by 104bps compared to FY24







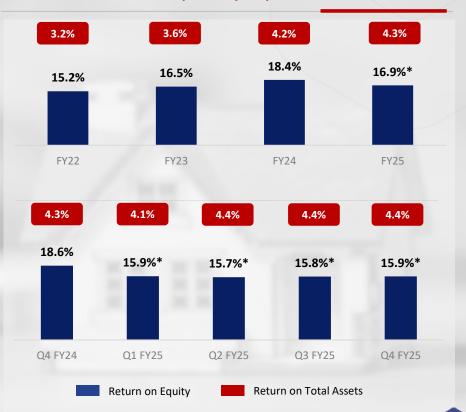
Strong Profitability and Returns



Profit after Tax Increased by 22% in FY25 on YoY basis



Return on Assets Improved by 11bps in FY25 on YoY basis



^{*}Networth and ROE as on 31 March 2025 includes IPO primary portion of Rs 1000 Crs (Gross), ROE = Profit after tax / Average Assets (Opening assets + closings assets for the respective period / 2 Note: Before exceptional items for Q4 FY23 and FY23.





COMPANY OVERVIEW

Introduction to Aadhar Housing Finance



HFC focused on low-income housing segment with ticket size less than INR1.5mn, with an AUM of INR255bn

100% secured retail loan book

Granular portfolio skewed towards **Salaried** customers; Average ticket size of **INR1.0mn**

Pan-India presence with 580 branches covering 545 districts across 21 states and union territories; serving c.299k live accounts

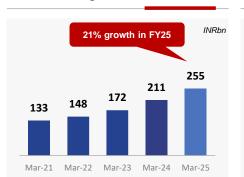
43 lender relationships with a diversified borrowing base

Technology enabled business model across functions

Highly profitable franchise delivering c.28% PAT CAGR¹ and 4.3% RoA

Experienced, cycle-tested and professional management team with strong corporate governance

Strong AUM Growth



Disbursements Trend



Strong PAT



GNPA Trend

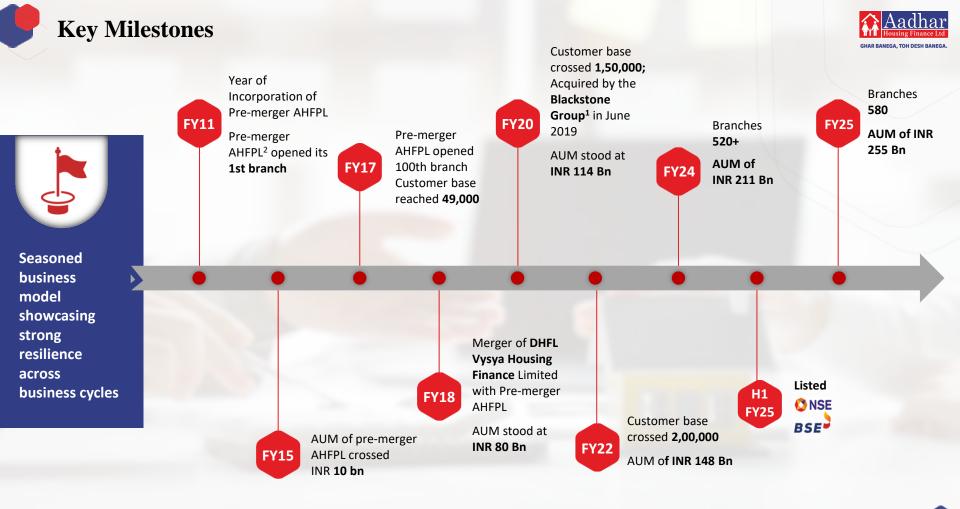




Aadhar Housing Finance - Value Proposition







Highly Experienced Board of Directors





O.P. Bhatt,

Non-Executive Chairman & Independent Director

Former Chairman of State Bank of India

Serves as a Director on the boards of HUL. Tata Motors, Greenko Energy Holdings Mauritius, etc.



Deo Shankar Tripathi,

WTD¹ and Executive Vice Chairman

Previously acted as MD & CEO of the Company Named in "101 Top Most Influential BFSI Leaders" by ET Now in 2020



Amit Dixit,

Non Executive (Nominee) Director

Serves as Senior MD, Head of Asia, Blackstone Advisors India Serves on the board of several Blackstone portfolio companies



Serves as Senior MD, Blackstone Advisors India

Serves on the board of International Gemmological Institute, R Systems International, PGP Glass etc.





Sharmila A. Karve,

Independent Director

Previously associated with Price Water House Coopers as a Partner

Serves on the boards of EPL, Syngene International, etc.



Independent Director

Founder of Pacific Paradigm Advisors

30 years of experience in Investment Management, Financial Markets, Governance and Board experience in India and North America.





Prateek Roongta,

Non Executive (Nominee) Director

Serves as MD, Blackstone Advisors India

Serves on the board of ASK Investment Managers, International Gemmological Institute, Fino Payments Bank, etc.

Rishi Anand.

Managing Director and CEO

27 years of work experience across a diverse spectrum of functions and businesses in the financial services space

Previously worked with Shelters, ICICI Bank, etc.



Note: 1 Whole - Time Director Investor Presentation

Seasoned Management Team





Rishi Anand, *Managing Director and CEO*

- 27 years of work experience across a diverse spectrum of functions and businesses in the financial services space
- Previously worked with Shelters, ICICI Bank, etc.



Rajesh Viswanathan, Chief Financial Officer

- Several years of experience in accounting, finance, strategy, planning, taxation, treasury, and investor relations
- Previously worked with Bajaj Finance, Bajaj Allianz Life Insurance, KPMG, etc.

Anmol Gupta, Chief Treasury Officer

- Several years of experience in financial operations, preparing budgets, financial reports
- Previously worked with BHW Birla Home Finance and CIMMYT-India



Nirav Shah, Chief Risk Officer

- Several years of experience in implementing risk management systems across business units & maintaining a strong integrated risk management
- Previously worked with Tata Capital Housing Finance, etc.



R. Anil Kumar Nair, Chief Business Officer - Business Development

- Master's in Business Administration from Sikkim Manipal University
- Previously worked with Onida, ICICI Bank and Aspire Home Finance Corporation¹



Haryyaksha Ghosh, Chief Data Officer

- Experienced in the sectors of data science and IT
- Previously worked with Infosys Technologies, Mindwave Solutions, Network 18 Media & Investments, etc.



Anil Jain, Chief Credit & Operations Officer

- Nearly two decades of experience in the mortgage industry, specializing in both Prime lending and Affordable Housing sectors
- Previously worked with ICICI Bank (Housing Finance), Deutsche Postbank Home Finance Limited, IndiaHomes.com, and Muthoot Homefin India Limited



Madhur Bhatnagar, Chief Recovery & Collections Officer

- Nearly 20 years of diverse experience in Sales, Credit, and Collection across various industries and products
- Previously worked with Magma Fincorp Ltd, Bajaj Auto Finance Ltd,
 Bharti Axa Life Insurance, Reliance Capital Ltd, and ICICI Bank Ltd.



Sreekanth V N, Chief Compliance Officer

- Several years of experience in handling all secretarial functions of the Company
- Previously worked with ICICI Bank, Firestone International, etc.



Harshada Pathak, Company Secretary & Compliance Officer

- 18 years of experience working in compliance and secretarial departments
- Previously worked with Volkswagen Finance, Mahindra & Mahindra Financial Services and Essar Investments



Vinod Nair, Chief Human Resources Officer

- Associated with AHFL since 1st October 2024
- Seasoned HR leader with 25 plus years of experience, Prior to AHFL he was associated with Mahindra Finance, CMS Computers Limited and Datamatics Group



Sharad Jambukar, Chief Information Technology Officer

- Seasoned IT leader with 21+ years of experience driving technology strategy and transformation in the BFSI sector
- Previously held leadership roles at SBI Capital Markets (VP & Group Head - IT), L&T General Insurance (Head of IT), and worked with L&T Finance, ICICI Bank, and others.

Note: 1. Now Motilal Oswal Home Finance Limited.



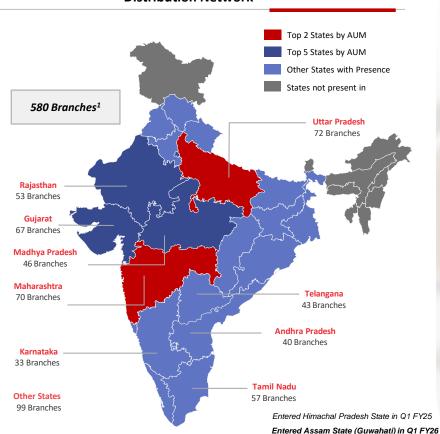


BUSINESS OVERVIEW



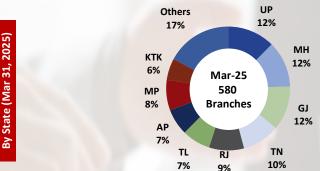
Pan-India Presence

Distribution Network



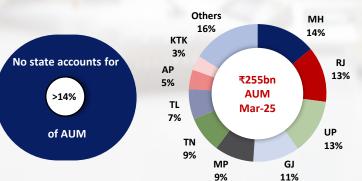






State wise AUM

Diversified presence with a focus on cost control



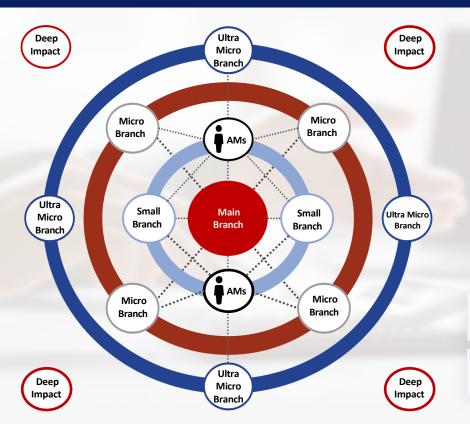
Note: UP = Uttar Pradesh, MP = Madhya Pradesh, MH = Maharashtra, TN = Tamil Nadu, GJ = Gujarat, RJ = Rajasthan, KTK = Karnataka, TL = Telangana, AP = Andhra Pradesh, PNJ = Punjab, HR = Haryana, HP = Himachal Pradesh. 1. Branches including offices are 591.

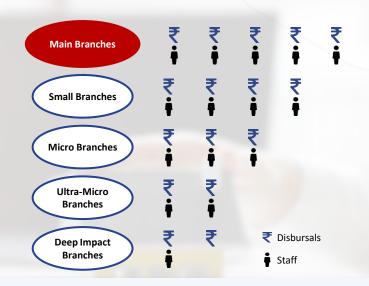


Distribution Strategy



Agile branch network with each location catered to by an appropriate branch size, helping keep Opex in control





Aadhar Mitra's in non-allied industries (Vegetable vendors, Cement dealers, Saloon's etc.)

Deep Impact branches are being opened in remote locations with an aim to cater to the housing needs of customers in tier 4 and tier 5 towns in India



Comprehensive Credit Assessment Process



Centralized processing at regions -Salaried Customers

Regional processing units to process applications for salaried customers

Ensures standardisation, cost optimization and better turn-around time



Credit Underwriting



Decentralized processing – other customers

Branch led processing through credit managers
On-ground verification of business and income
Analysis of expected cash flow of customer's business

Loan documentation, builder due diligence, title checks

Inhouse legal team and empaneled lawyers verify documents; ensure that the property is legally enforceable

Reports prepared by empanelled lawyers reviewed by in-house legal team



Legal Due Diligence Skilled In-house technical team has assisted in creating this Robust Credit Assessment Framework

Risk Containment Unit



File screening, field investigation, document verification

RCU screens every loan application and supporting document Suspicious documents sampled and verified at source

Activities

Site visits, technical evaluation of properties and the periodical review of construction projects



Technical Due Diligence



Assessment of property valuation

Done by in-house technical team of civil engineers

Multiple opinions sought in specific cases

Technical assessments through in-house engineers For properties above a certain threshold, additional valuation from independent third parties





Post-disbursement sampling

~5% of the properties mortgaged in each quarter are re-valued to review the variance in valuation

Cases of variance are examined for taking remedial actions



Diversified Funding Sources







Banks

















Mutual Funds











DFI

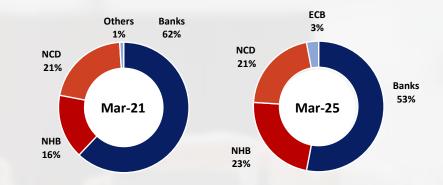






Increasing focus on diversifying borrowings

Continue to increase share of NHB refinancing and rely on long term sources of borrowings

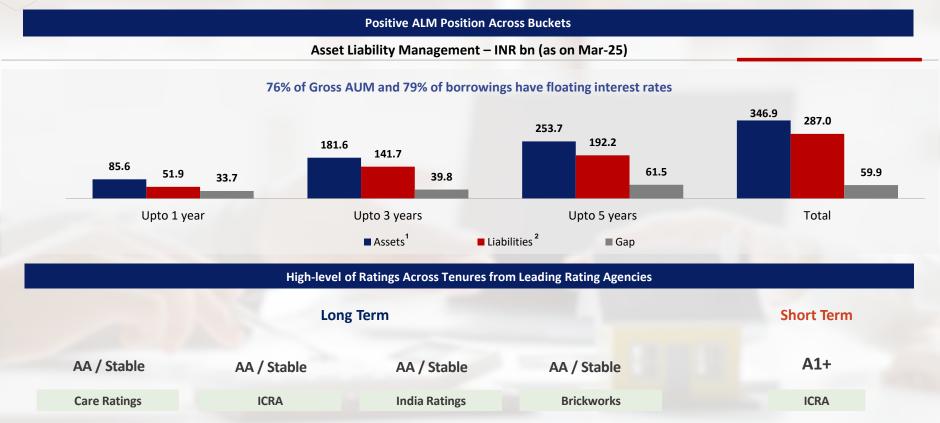






ALM Position

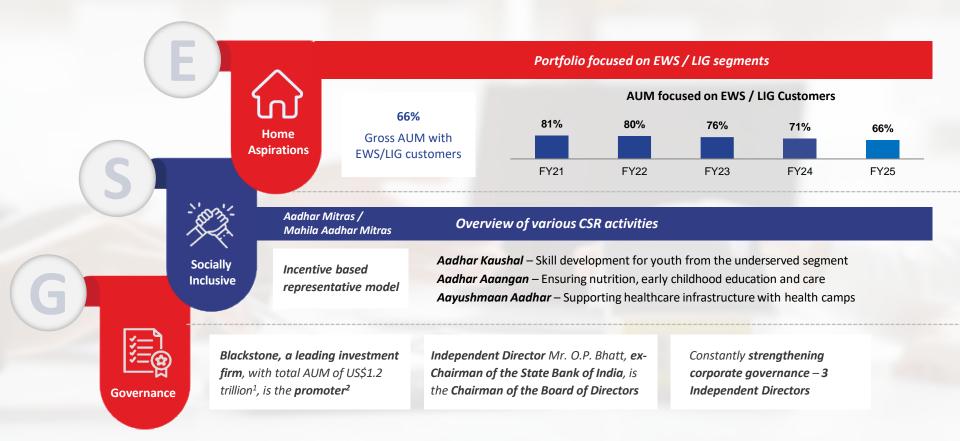






Social Objectives at the Core of the Business









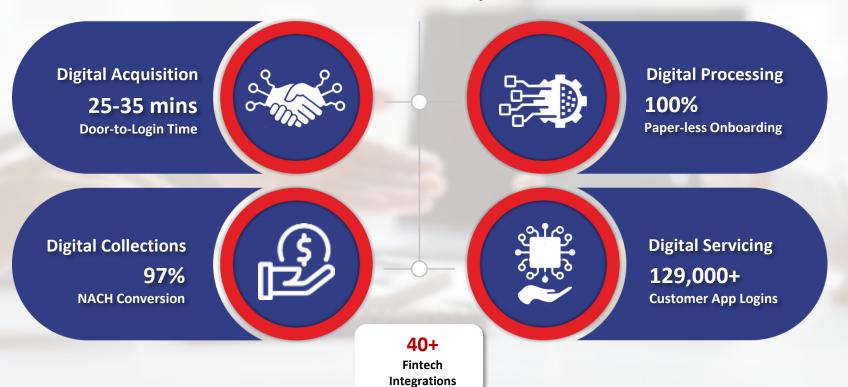
TECH CAPBILITIES





End-to-End

TCS-Enabled Core System





5

Agile Digital Infrastructure



Scalable Technology Platform Developed by TCS enabling smooth and agile Digital Processes

Lending and Securitization Platform

Digital Onboarding

- Digitizing loan life cycle management
- Capturing leads from multiple sources
- Customer onboarding
- Loan application processing

Loan Origination

■ Enabling credit team to underwrite applications through rule-based deviations and workflows based on customer profile

Loan Servicing

- Disbursal and repayment schedule management
- NPA tracking
- Interfacing with agencies such as CIBIL, CERSAI, PMAY etc.

Collection Management

- Enabling real time solution to allocate accounts to agents
- Handles payments and
- collections from agents

Mobility Solutions

- Enables collection agents on field to capture customer payments electronically
- Developing a sales mobility app to assist field sales team in submitting customer leads

Customer Engagement

- Website and mobile application acting as convenient platforms for customers
- Offers loan account tracking, payments, service requests etc.
- Developing social media channels (like WhatsApp)

Finance & Accounting

- Enabling an enterprise wise integrated accounting solution
- Enabling capturing and generation of GST data to be filed in various GST returns

Analytics

- Monitoring of loan portfolios
- Servicing & performance management of pool investments on a continuous basis

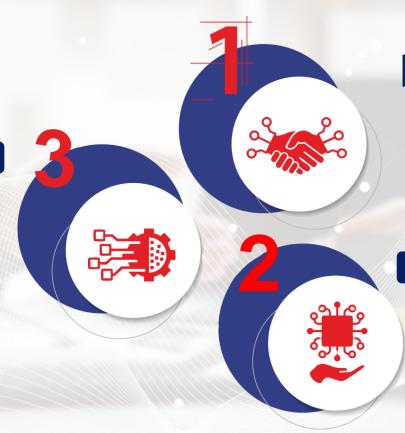


IT Platform augmented with Digital Capabilities



Digital Servicing

- Customer Service Mobile App
- Customer Self Service Web **Portal**
- Digital Welcome Kit
- Cloud Telephony enabled Call Center
- ✓ Digital Payment Collections
- ✓ Auto Email & SMS to customers



Digital Acquisitions

- Digitized Lead Generation Various **Aggregator Sources**
- Digital Customer Onboarding via Sales **Mobility App**
- **Digital Onboarding of Channel Partners**
- Geo-Tagging for effective route planning

Digital Processing

- Digital KYC Compliance
- **Dedupe & Credit Bureau Integrations**
- E-Validation of Income & Banking Docs
- Digital Property Search
- E-Signing & E-Stamping
- Payment Gateway for Online Fee Collection
- **E-NACH Banking Processing**
- **Robotic Process Automations**



IT Platform augmented with Digital Capabilities



DIGITAL ACQUISITION

Lead Generation



CSC



IPPB



Gram Haat



JK Cement



udChalo

Incentive Automation



Smart Winner

	DIGITAL PROCESSING			
:Karza	Karza	→ PAN, Aadhaar, EPFO Verifications		
ZRIF	CRIF	→ Multi Bureau Verifications		
IX SIGHT Ai	iXsight	→ Dedupe Engine		
3 (Novel Fatterns Redefining Limits	Novel Pattern	→ Bank Aggregator & Analyzer		
■ ′teal.	Teal	→ Digital Property Search		
CEISAI	CERSAI	→ CKYC, Asset Search		
()	SignDesk	→ e-Signing & e-Stamping		
Paytm	Paytm	→ Online Fee Payment Gateway		
 A Razorpay	Razorpay	→ Online Fee Payment Gateway		
lotus pay	Lotuspay	→ e-NACH & m-NACH		
AutomationEdge	Automation Edge	→ RPA Automations		

DIGITAL SERVICING

Digital Welcome Kit



Anur Cloud



Cloud Telephony

Simple2Call

Simple2Call

Digital Collections



BBPS

Communication



S

Т

0

Ν

Technology Architecture



D

Α



Prospects

Aadhar Website / Portal



Customers

Customer Service-Mobile App



Aadhar Mitra

Lead Generation



Channel Partner

Verification **Portal**



Vendors

Fintech Partner Systems



Sales On The

Go- Mobile App

Sales Users



Collections Users

Collections -Mobile App



Call Centre Users

CRM Service

Middleware

Digital Onboarding

Loan Origination (LOS)

Loan Servicing (LMS)

Collections Management General Ledger

GST Suvidha

Securitization

CRM

Dashboards

Data Science

HRMS

Helpdesk

Compliance

Treasury

Support Systems

Documents Management

Operational Data Store for BI & Analytics

Aadhar Neo Platform (SAAS)

Aadhar Private Cloud – DC DR Infrastructure Services

0



Extensive Suite of Applications



Robust customer engagement and partner empowerment through mobility apps; Focus on consistently improving employee experience through virtual office

Sales Mobility App



Faster onboarding of customers

Customer Service



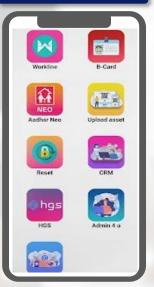
All-in-one customer app

Collections App



Live tracking of collections

Employee Super App



Integrated HR app for all employee services



AHFL Customer Service App





1.25+ Lakhs Downloads



Online Payment & Service



English & Hindi Languages



~ 7500 MAU (Monthly Active Users)





Both Android & IOS



Online Customer Request







Customer Adoption

Customer Mobile App

Customer Penetration

1,25,000+

Customer Rating

4.1



Business Transformation through Data Science



Asset Quality & Risk Management

Strengthening risk analytics with cutting-edge AI/ML to elevate credit underwriting precision, mitigate emerging risks and optimize collections efficiency



Operational Efficiencies & Business Excellence

Increasing operational efficiencies by integrating business processes with data science like branch opening



AUM Retention & Amplifying Yields

Automating risk-based pricing for higher approval rates, emphasizing on AUM retention and yield amplification by mitigating outward BT through data-driven strategies





Credit Risk Underwriting

- Application scorecards for credit underwriting
- Automatic rejection of non-creditworthy loan applicants



Collections Analysis

- Predictive analytics to identify high risk customers
- Segmentation into customer cohorts as Red-Amber-Green ("RAG") to improve collections efficiencies



Branch Opening

- Transformational branch opening strategy driven by geo-spatial analytics
- GenAl integrations, RPA & BI Cockpits help in faster data processing, quicker decision making & shorter time to action



Risk Based Pricing

- Integrate credit risk underwriting scorecards with riskbased pricing to "right-price" risk
- Automation to eliminate human bias, lower TATs, improve underwriting efficiencies & approval rates



Customer Retention

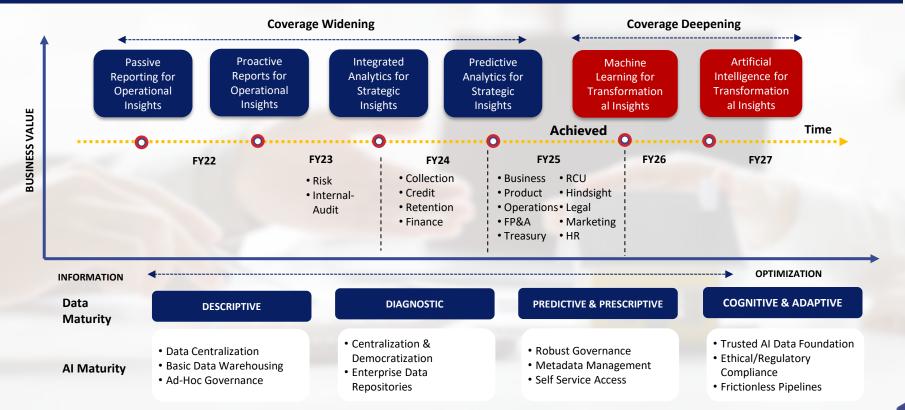
- Mitigate outward balance transfers while maintaining ROI premiums
- Integrate RAG segmentation to aid retention decisioning
- Identify refinancing opportunities to amplify yields



Data & Analytics Maturity: In Sync with Organizational Growth



The first 4 years (FY22-FY25) the focus was to widen the coverage across verticals through descriptive and diagnostic analytics. Going forward, the strategy shifts to deepening this coverage and advancing data science maturity with a focus on AI/ML tools







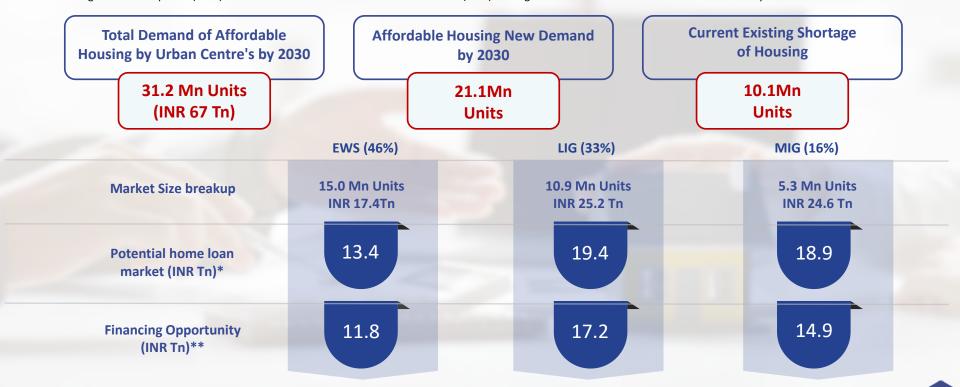
INDUSTRY OVERVIEW



Affordable Housing Finance Market in India: Opportunity Size



- Urban areas are projected to host 40% of India's population by 2030 from current 36% leading to a rise in Affordable housing in urban areas
- An expected shortage of affordable housing units is expected to be 32.3 Mn by 2030 which includes current shortage of 10.1Mn
- the potential financing opportunity for banks and Housing Finance Companies (HFCs) in the affordable housing segment is estimated to be INR 45tn, a 3.5x increase than the existing loan volume of INR 13Tn
- Housing Finance Companies (HFCs) constitute 53% and Scheduled Commercial Banks (SCBs) holding a share of 47% of the total loan market currently



Key Growth Enablers



Government Initiatives' Impact on Housing Finance

- Increased allotment for Housing Schemes: The Union Budget for 2024–2025 provided INR 30,170 Cr for the Pradhan Mantri Awas Yojana-Urban (PMAY-U), a 20.19% increase over the preceding year's amount. PMAY 2.0 targets 30 million houses by 2029 (10 million urban, 20 million rural)
- Interest Subsidies: As per PMAY 1.0 subsidy was 2.50 lac to 2.67 lac, As per PMAY 2.0 its 1.50 lac
- Tax Incentives: Continued tax benefits for homebuyers and developers, encouraging housing investments

Changing Dynamics

- Urbanization: Migration to cities drives demand for housing and tailored loan products. Moreover, development of 'Satellite cities' to decongest urban centers will increase demand for affordable housing units in these places
- Rising Disposable Incomes Higher disposable incomes boost affordability and demand for housing loans
- Demographic Shifts The rise of nuclear families increases the need for individual housing solutions

Market Penetration Opportunities

- Low Mortgage-to-GDP Ratio: At 12.34% (as of March 24), India has significant growth potential compared to developed markets
- This under-penetration presents a substantial opportunity for affordable housing finance companies to expand their services, particularly in rural and semi-urban areas where demand is high but access to financing is limited

Focus on Financial Inclusion

- There's a growing emphasis on reaching underserved populations with affordable financing options.
- Housing finance companies are increasingly targeting low-income segments, which are often overlooked by traditional lenders

Population growth in Potential satellite cities supporting Urban Centers (Mn)

City	Population in 2024	Population by 2034 (E)
Ahmedabad	8.9	11.3
Mumbai	21.7	27.3
Pune	7.3	9.3
Bengaluru	14.2	18.1
Chennai	12.3	15.4
Hyderabad	11.1	14.2
Kolkata	15.6	19.6
NCR	33.8	43.3

Central government budgetary allocation for PMAY (INR bn)







FINANCIAL INFORMATION



Consolidated Profit and Loss Statement



Particulars (INR Mn)	Q4 FY25	Q4 FY24	YoY	Q3 FY25	QoQ	FY25	FY24	YoY
Interest on loans	6,943.0	5,691.4		6,757.5		26,018.3	21,539.0	
Other Interest and Investment Income	350.1	347.8		325.5		1,394.0	1,436.3	
Non-Interest Income	556.2	508.7		457.9		2,006.3	1,685.6	
Net gain on DA	489.1	370.3		435.5		1,670.5	1,209.0	
Total Income	8,338.4	6,918.2	21%	7,976.4	5%	31,089.1	25,869.9	20%
Finance costs	3,147.1	2,618.8		2,968.7		11,737.7	9,866.9	
Net interest margin	5,191.3	4,299.4	21%	5,007.7	4%	19,351.4	16,003.0	21%
Operating Expenses	1,968.3	1,754.7		1,744.1		7,048.1	5,994.8	
Pre-Provision Operating Profit	3,223.0	2,544.7	27%	3,263.6	-1%	12,303.3	10,008.2	23%
Credit Costs	63.9	-41.4		186.8		570.7	412.3	
Profit Before Tax	3,159.1	2,586.1	22%	3,076.8	3%	11,732.6	9,595.9	22%
Tax Expenses	710.7	568.5		683.4		2,614.3	2,099.5	
Profit After Tax	2,448.4	2,017.6	21%	2,393.4	2%	9,118.3	7,496.4	22%
Total Comprehensive Income	2,410.4	2,019.2	19%	2,393.4	1%	9,080.3	7,500.6	21%
Earnings per equity share (Diluted)	5.6	4.9		5.4		20.9	18.4	



Consolidated Balance Sheet



Particulars (INRmn)	March 31st, 2025	March 31 st , 2024
Sources of Funds		
Share capital	4,314	3,948
Reserves and surplus	59,409	40,550
Borrowings	1,63,224	1,39,596
Trade payables & Other Liabilities	5,146	6,837
Derivative Financial Instruments	147	-
Total	2,32,240	1,90,931
Application of Funds		
Loan Assets	204,841	1,69,029
Investments and Cash & Cash Equivalent	22,366	17,354
Other Financial Assets and Trade Receivables	3,728	2,851
Other Assets	1,305	1,697
Total	2,32,240	1,90,931
Capital A	Adequacy Ratio (%)	
Tier I	44.1%	37.7%
Tier II	0.5%	0.7%



ECL Provisions



Particulars (INR Mn)	March 31 st , 2025	December 31 st , 2024	March 31 st , 2024
Gross Stage 1	196,774	184,284	163,054
% portfolio in Stage 1	94.9%	94.8%	95.3%
ECL Provision Stage 1	594	583	538
ECL Provision % Stage 1	0.3%	0.3%	0.3%
Gross Stage 2	8,269	7,406	6,189
% portfolio in Stage 2	4.0%	3.8%	3.6%
ECL Provision Stage 2	1,068	850	772
ECL Provision % Stage 2	12.9%	11.5%	12.5%
Gross Stage 3 a (DPD <= 90)	16	33	17
% portfolio in Stage 3 a	0.0%	0.0%	0.0%
ECL Provision Stage 3 a	4	9	5
Gross Stage 3 b (DPD > 90)	2,213	2,737	1,852
% portfolio in Stage 3 b	1.1%	1.4%	1.1%
ECL Provision Stage 3 b	764	976	766
ECL Provision % Stage 3	34.5%	35.6%	41.3%
Gross Stage 1, 2 & 3	207,272	194,460	171,112
ECL Provision Stage 1, 2 & 3	2,430	2,418	2,081
Total ECL Provision %	1.2%	1.2%	1.2%





Terminology	Definition
ALM	Asset Liability Management
AM	Aadhar Mitra
ATS	Average Ticket Size
AUM	Assets Under Company's Management
CAGR	Compounded Annual Growth Rate
СРИ	Central Processing Unit
CRWAR	Capital to Risk Weighted Assets Ratio
DPD	Days Past Due
ESG	Environmental, Social and Governance
EWS	Economically Weaker Sections
RCU	Risk Containment Unit
GNPA	Gross Non Performing Assets
GST	Goods and Services Tax
HFC	Housing Finance Company
LAP	Loan Against Property
LIG	Low Income Group

Terminology	Definition
LIH	Low Income Housing
LTV	Loan to Value
NBFC	Non-Banking Financial Company
NCD	Non-Convertible Debenture
NHB	National Housing Bank
NNPA	Net Non Performing Assets
NPA	Non Performing Assets
PAT	Profit After Tax
PMAY	Pradhan Mantri Awas Yojana
PSL	Priority Sector Lending
QIB	Qualified Institutional Buyers
RERA	Real Estate (Regulation and Development) Act
RoA	Return on Asset
RoE	Return on Equity
TAT	Turnaround Time
TCS	Tata Consultancy Services Limited

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GHAR BANEGA, TOH DESH BANEGA.

THANK YOU

